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**POST GRADUATE DIPLOMA IN SCHOOL
LEADERSHIP AND MANAGEMENT (PGDSL M)**

Term-End Examination

December, 2010

**MES-004 : HEAD TEACHERS AS SCHOOL
LEADERS**

Time : 3 hours

Maximum Weightage : 70%

Note : (i) All questions are compulsory.

(ii) All questions carry equal marks.

1. Answer the following question in about 600 words :
Discuss the leadership characteristics that facilitate change and also those which hinder change in the context of a school.

OR

How do the values of 'openness to participation' and 'openness to conflict' lead to alignment in a school ?

2. Answer the following question in about 600 words :
What are the characteristics of an effective delegator ? Discuss the functions which cannot be delegated in a school.

OR

Discuss the core components of a learning organisation in the context of a school as enunciated by Peter Senge.

3. Answer *any four* of the following questions in about 150 words each :

- (a) What are the changes that school as a system needs to undertake in order to cope with changing times ?
- (b) Discuss what is meant by management of the self ?
- (c) As a head teacher, how will you prepare well for a meeting with your staff ?
- (d) Discuss the skills that can be used to manage conflicts.
- (e) What steps will you take to solve problems in your school ?
- (f) Discuss any two characteristics of effective communication.

4. Answer the following question in about 600 words :

What are the attributes of an effective school ?
Discuss two characteristics that are peculiar to your school along with their indicators.
