MANAGEMENT PROGRAMME Term-End Examination June, 2021

MS-11: STRATEGIC MANAGEMENT

Time: 3 hours Maximum Marks: 100

Note:

- (i) Answer any **five** questions.
- (ii) All questions carry equal marks.
- **1.** Differentiate between the following, giving examples:
 - (a) Strategy vs. Policies
 - (b) Strategy vs. Tactics
- **2.** Explain the role of Portfolio Analysis for a multi-product organization. Give examples.
- **3.** What is the role of cost in the growth of business? Explain with the help of examples.

- **4.** Write short notes on :
 - (a) BCG matrix
 - (b) Focus strategy
- **5.** How does a value chain framework work for an organization? Explain with examples.
- **6.** Explain different types of strategic alliances giving examples.
- 7. What are the different stages through which an organization passes during evaluation? Explain with examples.
- **8.** Explain the concept and functions of leadership with respect to strategic management. Support your answers with examples.

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