

01663

MASTER OF ARTS (TOURISM MANAGEMENT)

Term-End Examination

June, 2012

MTM-3 : MANAGING PERSONNEL IN TOURISM

Time : 3 hours

Maximum Marks : 100

Note : Answer any five questions in 600 words each.

All questions carry equal marks unless specified.

1. Differentiate between Induction and Placement. 20
Why is it necessary to conduct a proper Induction Programme for new employees ? Also discuss the process of Induction.
2. Why is motivation an important factor in enhancing employees productivity. As a Manager, how would you create a proper motivational climate in your company ? 20
3. List the various characteristics of counselling. 20
What are the skills and techniques required for counselling process ? Explain the various counselling functions.

4. Discuss various factors which may lead to employees indiscipline and suggest appropriate disciplinary actions which can be adopted by organisations. 20
5. Why do Grievances occur in an organisation ? 20
Explain the purpose of a grievance handling procedure.
6. Explain the concept of social security. Describe any three legislative measures (Act) adopted in India to ensure employees benefits under social security scheme. 5+15=20
7. What do you understand by Sexual Harassment ? 20
List the guidelines of conducting sexual harassment enquiry by a complaints committee as per National Commission for women's directives.
8. Answer *any two* in about 300 words each : 2x10=20
- (a) Explain the various methods of Training Workforce.
 - (b) Discuss the characteristics and objectives of Personnel Management in organisations.
 - (c) Define Performance Appraisal. How can Performance Appraisal be made more effective ?

9. What are the advantages of career planning ? 20
Discuss the process of career planning and Development.
10. Write short notes on the following in about 150 words each : 4x5=20
- (a) Difference between Dismissal and Retrenchment.
 - (b) Techniques for Job Enrichment.
 - (c) Steps involved in designing a salary structure.
 - (d) Need for a transfer policy in an organisation.
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