

**POST GRADUATE DIPLOMA IN SCHOOL LEADERSHIP AND  
MANAGEMENT (PGDSLM)**

**Term-End Examination**

**December, 2019**

**MES-004 : HEAD TEACHERS AS SCHOOL LEADERS**

*Time : 3 hours*

*Maximum Weightage : 70%*

*Note : (i) All questions are compulsory.  
(ii) All questions carry equal weightage.*

1. Answer the following question in about 600 words :  
Discuss the moral dilemmas concerning you as a head teacher.  
OR  
Explain conflict as a source and cause of stress. Giving examples, differentiate between intra and inter-personal conflict.
2. Answer the following question in about 600 words :  
Discuss the following as the evolving roles of a head teacher :  
(a) Instructional leadership,  
(b) Transformational leadership and  
(c) Collaborative leadership  
OR  
Socio-economic factors impact the school system and the future functions of the schools.  
Discuss.
3. Answer any four of the following questions in about 150 words each :  
(a) Explain the various steps in the planning stage of the teaching-learning functions in a school.  
(b) What are the characteristics of an effective delegator ?  
(c) Describe the different situations in which you communicate as a head teacher in the school system.  
(d) Explain the reasons for holding staff meetings in schools.  
(e) Explain the discipline of mental models of a learning organisation.  
(f) Describe the characteristics of an effective school.
4. Answer the following question in about 600 words :  
Discuss the importance of problem-solving skills for a head teacher. Illustrate the problem-solving model you employ as a head teacher.