

00207

**BACHELOR OF TECHNOLOGY IN  
MECHANICAL ENGINEERING  
(COMPUTER INTEGRATED  
MANUFACTURING)**

**Term-End Examination**

**June, 2010**

**BME-013 : PRODUCTION MANAGEMENT**

*Time : 3 hours*

*Maximum Marks : 70*

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*Note : Attempt any seven questions. All questions carry equal marks. Use of non-programmable scientific calculator is allowed.*

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1. (a) Discuss the factors affecting the plant location decision. 4
- (b) What is meant by plant layout ? Compare product layout and process layout by giving suitable example. 6

2. Consider the following single machine scheduling problem with weights Table : **10**

Job (J)	1	2	3	4	5
Processing time (t <sub>j</sub> ) (hrs)	15	4	5	14	8
Weight W <sub>j</sub>	1	2	1	2	2

Determine the sequence which will minimize the weighted mean flow time of the above problem. Also find the weighted mean flow time.

3. (a) Describe supplier relations both before and after implementation of a JIT system. **5**
- (b) What are the objectives of MRP ? Explain how each of these objectives is achieved ? **5**
4. A specific forecasting model was used to forecast demand for a product. The forecasts and the corresponding demand that subsequently occurred are shown below. Use the MAD and tracking signal to evaluate the accuracy of the forecasting model. **10**

Month ↓	Actual Demand	Forecast Demand
October	700	660
November	760	840
December	780	750
January	790	835
February	850	910
March	950	890

5. Clean-clothes cleaners is a dry cleaning business that is considering four possible sites for its new operation. The annual fixed and variable costs for each site have been estimated as follows :

<u>Location</u>	<u>Fixed cost</u>	<u>Variable cost</u>
A	Rs. 350,000	Rs. 5/unit
B	Rs. 170,000	Rs. 25/unit
C	Rs. 100,000	Rs. 40/unit
D	Rs. 250, 000	Rs. 20/unit

- (a) Plot the total cost curves for each location on the same graph and identify the range of output for each location provides the lowest total cost. 7
- (b) If demand is expected to be 10,000 units per year, which is the best location ? 3

6. Explain Economies of scale and diseconomies of scale with the help of suitable example. A work centre operates 5 days a week on a shift per day basis, each shift of 8 hours duration. There are five machines of the same capacity in this work centre. If the machines are utilized 80% of the time at a system efficiency of 90%, what is the rated output in the standard hours per week ? 10
7. (a) Define the term 'method study' and state its objectives. 3
- (b) Define the term 'therbligs'. 3
- (c) Distinguish between time study and motion study. 4
8. Write the salient features of Enterprise Resource Planning (ERP). Discuss the factors in successful implementation of ERP in an organization. 10
9. What are the basic convention techniques used in project management ? 10

Following table provides the list of activities and their time estimates in weeks for a task :

**Table**

Activity	Predecessor Activity	Time Estimates (Weeks)		
		a	m	b
A	-	20	24	30
B	A	2	3	4
C	B	8	16	20
D	A	2	2	3
E	D	4	5	6
F	C, E	4	5	9

Prepare a network diagram and calculate the total time to complete the task. Also identify the critical path.

10. Write short notes on *any two* of following : **2x5=10**

- (a) Supply chain management
- (b) Theory of constraints
- (c) Capacity Planning
- (d) Aggregate Planning