MANAGEMENT PROGRAMME

Term-End Examination June, 2010

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MS-43: MANAGEMENT CONTROL SYSTEMS

Time: 3 hours

Maximum Marks: 100

(Weightage 70%)

Note: Attempt any five questions. All questions carry equal marks.

- 1. Discuss the different forms of organisational structures and how are organisation structures and control systems linked together?
- 2. What do you mean by transfer pricing? Discuss the methods and criteria of transfer pricing. What are the different types of inter-company transactions?
- 3. What are the important steps involved in a budgetary control system? Discuss the important considerations involved in capital budgeting.
- 4. What are the general characteristics of the financial service sector? Discuss about the risks faced by banks in general and the regulatory framework to contain and minimise these risks.

- 5. Why are behavioural dimensions important in Management Control Systems? Which styles of management and under what conditions are they critical in understanding such dimensions in relation to Management Control System?
- 6. Explain the meaning, components and major features of Enterprise Resource Planning (ERP). What benefits might accrue to any business enterprise by implementing an ERP package?
- 7. Describe the special characteristics of Non-Profit Organisations? In what way does the management control system for Non-Profit Organisations differ from that of Profit-Organisations?
- 8. Write short notes on *any four* of the following:
 - (a) Responsibility Accounting
 - (b) Cybernetic Paradigm
 - (c) Zero-base budgeting
 - (d) Product pricing
 - (e) Benefits of performance linked reward
 - (f) Characteristics of profit centre