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MASTER OF BUSINESS ADMINISTRATION (RETAIL) (MBARS)

Term-End Examination December, 2011

MRS-001: MANAGEMENT AND ORGANISATIONAL PROCESSES

Time: 3 hours Maximum Marks: 100

Note: Attempt any five questions, all questions carry equal marks.

- 1. Critically examine the statement that what a 8,12 manager does, he does it through decision making. "Also describe the strengths and weaknesses of group decision making.
- 2. Bring out the difference between line, staff and 8,12 functional relationships. Is the line and staff conflict a reality? Highlight the reasons for line and staff conflict and the ways to resolve them.
- 3. Explain the principles of designing a sound organisational structure.
- 4. Discuss the nature and significance of decentralisation. How can decentralisation be made more effective?

 5,5,10

- 5. Formal and Informal organisations are not different forms but two different dimensions of the same organisation. Discuss the respect role of both of these types of organisations.
- 6. (a) Why is feedback important? How can feedback be given and received?
 - (b) Identify the key components of communication process and describe them fully.
- 7. (a) Make a case for and against universality of the concept of management. 10,10
 - (b) Explain Fayol's principles of management.
- 8. Write comprehensive notes on *any two* of the following:
 - (a) Span of management
 - (b) Management by Objectives
 - (c) Elton Mayo's contribution to management theory.