No. of Printed Pages : 4

**BSM-011** 

## BACHELOR OF BUSINESS ADMINISTRATION (SERVICES MANAGEMENT) (BBASM) Term-End Examination June, 2022 BSM-011 : SERVICE QUALITY AND

## IMPROVEMENT

Time : 2 Hours Mo	aximum Marks : 50
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Note : Answer all the questions.

*Note*: Answer all the questions. Each question carries 1 (one) mark.

- 1. Fill in the blanks :
  - (a) The two types of customer-defined quality service standards are ......
     and .......
  - (b) Formal goal setting involves specific targets for ......

- (c) Employees in a service firm are often required to be effective and .......
- (d) The 5 Whys is a thinking tool used for identifying ......
- (e) The main objective of ..... phase is to find the root cause of business inefficiency.

True or False :

- (f) Operations managers do not have the choice to locate at non-traditional locations such as an airport or within another store.
- (g) The level and intensity of competition affects the demand in an area.
- (h) Trade-off between quality and quantity and between maximum effectiveness and efficiency places real-time demands and pressure on service employees.
- (i) The fishbone diagram was developed by Kaoru Ishikawa.

(j) Lean is an important philosophy that targets to implement the performance of a business system by focusing on elements that add value.

[3]

- Answer any *five* of the following in about
  100 words each. Each question carries 2 marks.
  - (a) What are the basic characteristics that a service firm needs to ensure in the new service development system ?
  - (b) What is Benchmarking ?
  - (c) Define Service Quality Index.
  - (d) What is meant by central business district (CBD) ?
  - (e) What are feature areas in service unit?
  - (f) What is meant by blueprinting ?
  - (g) What is Poke Yoke ?
  - (h) What is meant by technical system in implementation of TQM ?

P. T. O.

- 3. Answer any *four* of the following in about 250 words each. Each question carries 5 marks.
  - (a) What are various types of new service ? Explain.
  - (b) What factors does a service firm need to consider before considering any location as its point of operations ?
  - (c) Explain Six Sigma approach.
  - (d) What is a racetrack layout ? What are its advantages and disadvantages ?
  - (e) Explain PDCA cycle in detail.
  - (f) Explain the concept of return on quality.
- 4. Answer any one question in 500 words :

 $1 \times 10 = 10$ 

(a) What strategies should service firms adopt in order to deliver service quality through its employees ?

## Or

(b) Discuss the tools to analyse and address service quality problems. Explain.