B.Tech. MECHANICAL ENGINEERING

## Term-End Examination

June, 2014

## BIMEE-012 : PRODUCTION AND OPERATIONS MANAGEMENT

Time : 3 hours
Maximum Marks : 70
Note: (i) Answer any five questions.
(ii) Use of scientific calculator is permitted.

1. (a) What are the various types of production 7 systems ? Explain them in detail.
(b) What are the operational strategies to be 7 followed for competitive advantage ? Explain with example.
2. (a) What is product design? What are the 7 requirements of a good product design ?
(b) What are the factors governing plant 7 location? Explain briefly with suitable examples.
3. (a) What is performance rating ? What are the 7 different rating techniques? Explain any one of them briefly.
(b) What are the methods of time study ? 7
Explain them briefly.
4. (a) What are the uses of scheduling ? Explain how will you prepare the master schedule?
(b) What are the guiding principles of Material 7 Handling ? How a Material Handling device is selected?
5. (a) What are the types of wage incentive plans 7 for Direct Workers? Explain about straight piece rate system.
(b) Brief about "Toyota Production System" and its advantages over other production systems.
6. Construct an activity network for a production 14 schedule with the following characteristics:

| Activity (i-j) | Time in Hrs | Activity (i-j) | Time in Hrs |
| :---: | :---: | :---: | :---: |
| $1-2$ | 4 | $5-6$ | 4 |
| $1-3$ | 1 | $5-7$ | 8 |
| $2-4$ | 1 | $6-8$ | 1 |
| $3-4$ | 1 | $7-8$ | 2 |
| $3-5$ | 6 | $8-10$ | 5 |
| $4-9$ | 5 | $9-10$ | 7 |

Calculate $\mathrm{T}_{\mathrm{E}^{\prime}} \mathrm{T}_{\mathrm{L}}$ and slack time for each activity and indicate critical path.
7. There are five Jobs to be assigned on each to 5 machines and the associated cost matrix is as follows :

Machines

|  |  |  | I | II | III | IV |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Jobs | V |  |  |  |  |  |
|  | A | 11 | 17 | 8 | 16 | 20 |
|  | B | 9 | 7 | 12 | 6 | 15 |
|  | C | 13 | 16 | 15 | 12 | 16 |
|  | D | 21 | 24 | 17 | 28 | 26 |
|  | E | 14 | 10 | 12 | 11 | 15 |
|  |  |  |  |  |  |  |

Find the optimum assignment and the associated cost using the Assignment Technique.

