POST GRADUATE DIPLOMA IN FIRE SAFETY AND DISASTER MANAGEMENT (PGDFSTYDM) Term-End Examination

Term-End Examination June, 2012

MSE-012: MANAGERIAL SKILLS

Time: 3 hours Maximum Marks: 100

Note: Attempt questions from each section.

SECTION-I

- Attempt all questions.
- All questions carry equal marks (2 each).

Being an employee do you feel that following things are in order :

- When faced with a performance problem, is it necessary to take care to establish whether it is lack of resource, lack of motivation or lack of skills.

 Yes/No
- The rewards and discipline are clearly linked to performance and defined behavioural objectives.
 Yes/No
- 3. Structured work schedule always remains interesting and challenging and allows for appropriate autonomy. Yes/No

- 4. Is it necessary to understand your company's business strategies. Yes/No
- 5. Is there any connection between your work, training and company's objectives. Yes/No
- 6. Future of company depends on motivation of employees. Yes/No
- 7. To be fair, company's effort to reward everyone when recognising good performance is right.

 Yes/No
- 8. Do you feel that tools, resources and training to achieve the results should be provided by the company.

 Yes/No
- Do you feel that combine and rotate job assignments help people to learn and use a variety of skills.

 Yes/No
- 10. When you see your subordinates good work, is it necessary to praise immediately? Yes/No

SECTION-II

- Attempt any six questions.
- All questions carry equal marks (5 each).

You have been trained for a security, safety and Fire Management Company. Write short notes on following questions:

- 11. How long should your training be and why?
- **12.** What more should be added to the existing training programme?
- **13.** How will you identify training needs of your subordinates?
- **14.** Is informal communication necessary? Why?
- 15. How will you process disciplinary action?
- 16. Write short note on Rewarding an employee.
- 17. "Higher morale means half victory". Comment.
- 18. "Salary is not a motivating factor". Comment.

SECTION-III

- Attempt any two questions.
- All questions carry equal marks (25 each).
- 19. How would small and big Security and Fire Companies act differently for each of the following:
 - (a) Diversity
 - (b) Recruitment
 - (c) Selection
 - (d) Training
 - (e) Compensation
 - (f) Supervision
- 20. Present a plan for training of newly recruited Firemen and ongoing training of existing Firemen without making it severe punitive.
- 21. How you would supervise and motivate a 19 year old Fireman? A 55 year old Fireman?
- **22.** Present a 5 step plan for a Fire Company to reassure the client that it is a safe to hire your company for Fire and Safety Management.