|  | BACHELOR OF BUSINESS ADMINISTRATION |
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| $\infty$ | (RETAIL SERVICES) (BBARS) |
| $\infty$ | Term-End Examination |
| $\infty$ | June, 2012 |
| 0 | BRS-016 : FINANCIAL MANAGEMENT |
|  |  |
|  | Time : 3 hours |

Note: 1. Answer any five questions.
2. Figures to the right indicate marks.
3. Kindly show working notes wherever possible. They shall be treated as part of the answer.

1. Ateet Limited provides the following Income 20 Statement for the years 2010-11 and 2011-12. Prepare Vertical Format and calculate the following ratios and comment on the same :
(a) Gross Margin Ratio
(b) Net Margin Ratio
(c) Operating Ratio
(d) Operating Expenses Ratio
(e) Sales to Expenses Ratio

| Particulars | 2010-11 | 2011-12 |
| :--- | ---: | ---: |
| Sales | $37,80,000$ | $42,94,000$ |
| Opening Stock | 82,000 | 64,000 |
| Purchases | $16,00,000$ | $18,90,000$ |
| Factory Expenses | 98,000 | $1,25,000$ |
| Wages | $3,84,000$ | $4,24,000$ |
| Carriage Outward | 21,000 | 32,000 |
| Power and Fuel | 56,000 | 76,000 |
| Depreciation on <br> Factory Assets | $1,20,000$ | $1,20,000$ |
| Depreciation on <br> Office Assets | $1,80,000$ | $2,16,000$ |
| Salaries | $3,72,000$ | $4,54,000$ |
| Selling Expenses | $2,80,000$ | $3,54,000$ |
| Interest | 64,000 | 72,000 |
| Loss on Sale of Assets | 12,000 | 22,000 |
| Tax | $1,53,300$ | $1,33,500$ |
| PAT | $3,57,700$ | $3,11,500$ |

2. Bhavna Bros. provides the following data for the year ended March 2011. Using the data ascertain the working capital requirements of the company :

| Particulars | Amount in Rs. |
| :--- | ---: |
| Sales | $48,00,000$ |
| Materials | $24,00,000$ |
| Wages | $9,60,000$ |
| Overheads | $7,20,000$ |
| Profit | $7,20,000$ |

## Additional Information :

(a) The company works for 48 weeks during the year.
(b) Raw Material shall remain in stock for 8 weeks.
(c) The material shall remain in the production process for 4 weeks.
(d) Finished Goods remain in stock for 12 weeks.
(e) Debtors enjoy a credit of 12 weeks.
(f) Creditors extend a credit of 8 weeks.
(g) $30 \%$ of sales and $60 \%$ of purchases are for cash.
(h) Cash and bank balance is expected to be Rs. $2,40,000$ on an average.
(i) A contingency reserve of $10 \%$ of gross current assets should be maintained.
3. Antara Associates adopts flexible budgeting technique for forecasting cost. The following details are available from the previous year's records at $100 \%$ level when 48,000 units were produced. Based on the given data prepare flexible budget for $60 \%, 80 \%, 110 \%$ and $130 \%$, presenting the data in a suitable format.

| Heads of <br> Expenses | Nature of <br> Expenses | Amount |
| :--- | :--- | :--- |
| Material | Variable | Rs. 20 per unit |
| Labour | Variable | Rs. 15 per unit |
| Manufacturing <br> Expenses | Variable | Rs. 8 per unit |
| Salaries | Fixed | Rs. 7,00,000 |
| Commission | $50 \%$ Fixed | Rs. 1,48,000 |
| Advertising | $80 \%$ Fixed | Rs. 2,40,000 |
| Office Expenses | $90 \%$ Fixed | Rs. 1,50,000 |
| Interest | Fixed | Rs. 1,20,000 |
| Rent | Fixed | Rs. 4,80,000 |
| Depreciation | Fixed | Rs. 1,80,000 |
| Selling Expenses | $75 \%$ Fixed | Rs. 5,60,000 |
| Sales | Variable | Rs. $54,00,000$ |

4. Surabhi Limited is evaluating three proposals for purchase of a new machine. Using the information advise the company on the machine to be purchased. Your suggestion should be based on Payback Period and ARR. Also calculate the Payback Profitability in each case.

| Particulars | Machine 1 | Machine 2 | Machine 3 |
| :--- | ---: | ---: | ---: |
| Cost of the <br> Machine | $45,00,000$ | $45,00,000$ | $45,00,000$ |
| Cash Inflows |  |  |  |
| Year 1 | $7,20,000$ | $8,40,000$ | $6,40,000$ |
| Year 2 | $9,80,000$ | $10,20,000$ | $12,40,000$ |
| Year 3 | $12,40,000$ | $10,20,000$ | $15,20,000$ |
| Year 4 | $13,50,000$ | $14,80,000$ | $13,60,000$ |
| Year 5 | $7,50,000$ | $6,80,000$ | $2,80,000$ |

5. (a) What do you mean over capitalization? 4
(b) Explain the effects of over capitalization.
(c) What are the remedies of over 8 capitalization ?
6. (a) What is Financial Forecasting ? What are 7 its limitations?
(b) What are the factors affecting working 7 capital requirements of a company ?
(c) What sources would you tap for financing working capital ?

## 7. From the following balance sheets prepare Cash

Flow Statement :

| Assets | $\mathbf{2 0 0 9 - 1 0}$ | $\mathbf{2 0 1 0 - 1 1}$ |
| :--- | ---: | ---: |
| Land | $15,00,000$ | $15,00,000$ |
| Buildings | $7,30,000$ | $8,27,000$ |
| Machinery | $7,00,000$ | $8,40,000$ |
| Furniture | $6,50,000$ | $4,05,000$ |
| Sundry Debtors | $6,50,000$ | $8,22,000$ |
| Bills Receivable | 30,000 | 42,000 |
| Stock | $2,80,000$ | $3,10,000$ |
| Investments | $2,02,000$ | $4,14,000$ |
| Cash and Bank | $\mathbf{1 2 , 0 0 0}$ | 18,000 |
| Total | $\mathbf{4 7 , 5 4 , 0 0 0}$ | $51,78,000$ |
|  | $2005-06$ | $\mathbf{2 0 0 6 - 0 7}$ |
| Liabilities | $20,00,000$ | $21,00,000$ |
| Share Capital | $8,12,000$ | $7,50,000$ |
| Reserves and Surplus | $4,84,000$ | $6,52,000$ |
| Term Loans | $5,00,000$ | $6,50,000$ |
| $8 \%$ Debentures | $6,23,000$ | $7,00,000$ |
| Sundry Creditors | 55,000 | 19,000 |
| Bills Payable | $2,80,000$ | $3,07,000$ |
| Provision for Taxation | $47,54,000$ | $51,78,000$ |
| Total |  |  |

Additional Information :
(a) Depreciate fixed assets at $10 \%$ p.a.
(b) Machinery worth Rs. 14,000 having a book value of Rs. 9,000 was scrapped and written off from the books.
(c) A piece of furniture worth Rs. 9,000 was sold for Rs. 6,000 . Its book value was Rs. 7,200.
(d) Tax paid during the year was Rs. $2,95,000$ and dividend paid was Rs. 2,00,000.
8. Write short notes on : (any 4) 20
(a) Liquidity $\mathrm{v} / \mathrm{s}$ Profitability
(b) Operating Cycle
(c) Functions of Financial Management
(d) Master Budget
(e) Significance of Capital Budgeting
(f) Profit $\mathrm{v} / \mathrm{s}$ Wealth Maximization

