

**MASTER OF BUSINESS ADMINISTRATION
(MANAGEMENT ACCOUNTING AND
FINANCE) (MBAMAFCI)**

Term-End Examination

00300

December, 2014

MCN-083 : MANAGEMENT CONTROL SYSTEMS

Time : 3 hours

Maximum Marks : 100

Note : Answer any *five* questions. All questions carry equal marks.

1. Explain the evaluation of out-turn performance using variances. 20
2. Explain the theory of transfer pricing in case of perfect market for intermediate goods. 20
3. What is ROI ? How is the return determined under ROI ? Briefly discuss the deficiencies of ROI. 20
4. What are the various criticisms of budgeting ? Discuss suitable recommendations forwarded to reduce these criticisms. 20

5. Describe the various behavioural issues involved in budgeting. Explain the possible consequences of these issues for ownership and motivation. 20
6. "Responsibility Accounting is an important device for control." Discuss with suitable example. 20
7. What is Zero Base Budgeting ? What are the different steps involved in it and how is it useful for the business ? 20
8. Write notes on the following : 10+10=20
- (a) Uncontrollable Costs
 - (b) Transfer Pricing
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