

**MASTER OF BUSINESS ADMINISTRATION
(MANAGEMENT ACCOUNTING AND
FINANCE) (MBAMAFCD)**

Term-End Examination

00945

December, 2014

**MCN-082 : PROJECT-FINANCIAL APPRAISAL
AND MANAGEMENT**

Time : 3 hours

Maximum Marks : 100

*Note : Answer any **five** questions. All questions carry equal marks.*

1. What are various stages involved in project planning process ? Discuss the concept of Project Life Cycle and explain the phases of the Generic Project Life Cycle. 20
2. Explain the 4-D project process approach. What are its advantages and disadvantages ? 20
3. Why is control considered as an important project management function ? What tools are available to the project manager to use in controlling a project ? Identify some characteristics of a good control system. 20

4. Explain the following terms in detail : 10+10=20
- (a) Work Breakdown Structure
 - (b) Earned Value Management
5. What are the key processes of PRINCE 2 method of managing projects ? Discuss its major limitations. 20
6. What is project risk ? Discuss the three stages in which project risk analysis is carried out. Describe them briefly. 20
7. What are the activities of the project team in the project termination stage of the project life cycle ? What are the steps involved in project termination procedure ? Discuss some of the termination strategies. 20
8. Write a detailed note on the purpose of post-completion audits and the strategy employed. What are the questions that the finance manager must keep in mind at the post-completion audit ? 20
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