

**M.A. IN PARTICIPATORY DEVELOPMENT  
(MAPD)**

**Term-End Examination**

**December, 2012**

**MDS-009 : MANAGEMENT OF FINANCIAL  
RESOURCES**

*Time : 3 hours*

*Maximum Marks : 100*

- Note :* (i) *Answer all five questions.*  
(ii) *All questions carry equal marks.*  
(iii) *Question 1 to 4 are essay type questions and question 5 is a short note.*

1. (a) What do you understand by financial management ? Discuss the procedures followed by VDOs in managing finances. 20

**OR**

- (b) 'Reporting and documentation mirror the performance of an NGO'. Elaborate on the importance of donor reporting in the light of this statement. 20

2. (a) What do you understand by the term 'accounting' ? Discuss the different methods and bases of accounting. 20

**OR**

- (b) What do you mean by the term 'trial balance' ? Discuss the different methods of preparing trial balance and the different types of accounting errors. 20
3. (a) Critically examine the concept of cash flow and fund flow. Distinguish between cash flow and fund flow statement. 20
- OR**
- (b) What do you understand by the term inventory management ? Discuss the different methods of valuing material issued. 20
4. (a) Define budgeting. Critically examine its purpose and the essentials of an effective budgeting system. 20
- OR**
- (b) Discuss the concept of management control system in NPOs. What are the different techniques of management control system ? 20
5. Short notes : (*Any two*)
- (a) Role of budgetary control 10
- (b) Purchasing department 10
- (c) Receipts and payment account 10
- (d) Major funding sources of VDOs 10