BACHELOR OF BUSINESS ADMINISTRATION (SERVICES MANAGEMENT) (BBASM)

Term-End Examination December, 2023

BSM-011 : SERVICE QUALITY AND IMPROVEMENT

Time: 2 Hours Maximum Marks: 50

Note: Answer all the questions.

1. Answer all the questions. Each question carries 1 mark. $10\times1=10$

Fill in the banks:

- (a) New services should be introduced in the market by looking at data about, market needs and feasibility.
- (b) Service firms can employ the tool to understand customers' desired service encounter sequence.

- (c) Racetrack layout is also known as
- (d) Employees in a service firms are often required to be efficient and
- (e) Lower costs means

State True or False:

- (f) Competition forces operation managers to come up with new service options for the customers.
- (g) Pareto analysis is also known as the 70/30 rule.
- (h) Location is the secondary consideration for customer choice of a service firm.
- (i) The level and intensity of competition affects the demand in an area.
- (j) Formal goal setting involves specific targets for individual behaviour and actions.
- Explain any *five* of the following in about
 words each. Each question carries 2 marks.

 $5 \times 2 = 10$

- (a) Fishbone diagram
- (b) Gemba Walks

- (c) Service culture
- (d) Peer Benchmarking
- (e) Responsiveness
- (f) Service quality index
- (g) Mystery Shopping
- (h) Freestanding sites
- Answer any four of the following questions in about 250 words each. Each question carries 5 marks.
 - (a) What factors does a service firm need to consider before considering any location as its point of operations?
 - (b) Why is Kaizen considered as quality and productivity improvement techniques ? Explain.
 - (c) What is a Grid layout ? Explain its advantages and disadvantages.
 - (d) In how many forms does standardization of service exist? Explain.
 - (e) Explain Six Sigma Approach in detail.
 - (f) What are the various types of new service? Explain.

4. Answer any **one** question in **500** words:

 $1 \times 10 = 10$

(a) What are the stages in new service development? Explain.

Or

(b) What critical dimensions must service firms need to following in order to implement TQM effectively?